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# Executive Course on Oil, Gas and Mining Governance in Emerging Markets

17–22 September 2023 • Blavatnik School of Government  
University of Oxford

# Executive Course on Oil, Gas and Mining Governance in Emerging Markets

An executive-level, challenge-focused course for senior professionals and policymakers. Over five days, participants will examine extractive resource management and develop strategies to transform resources into sustained prosperity.

## Overview

The course is designed specifically for countries with non-renewable resource wealth. These countries face both an opportunity and a challenge. When used well, these resources can create greater prosperity for current and future generations. Squandered, they can cause economic instability, social conflict and lasting environmental damage. In order to benefit from resource wealth, citizens and their governments must make a broad range of decisions: each requires governments to consider complex options and trade-offs as well as devise strategies to implement these policy choices. Those decisions are particularly important to make in the wake of the Covid-19 economic downturn, the oil price volatility, the energy transition and global recession impacts on energy and natural resources. When making those decisions they must scrutinise the interests of, and risks borne by, extractive companies, in order to strike a mutually beneficial deal.

The course has been developed through a unique collaboration between Oxford University's Blavatnik School of Government and the Natural Resource Governance Institute (NRGI). It provides the training and insight required for policy leaders in the public, private and non-profit sectors to work towards better management and governance of oil, gas or mineral resources. The course brings together leaders who influence extractive sector development and the direction of extractives policy in order to build a better understanding of the sector's interests.

We aim to initiate dialogue and mutual appreciation of respective positions between these groups.

On completion of the course, participants will have a clear understanding of the elements of a country-level natural resource strategy and the ability to lead in, or influence, the formation of effective policies for the governance of natural resources.

# Course content

Globally recognised experts and academics have developed this course to encourage public and private sector leaders from multiple countries to share their own experiences, while gaining insights and specialist knowledge about natural resource management.

The 2023 course will look at both technical policy aspects of managing resources and the complex interplay between governments, companies and citizens.

Topics that will be covered include:

- Licensing and discovering minerals
- Taxing companies and combating tax abuses
- Directing state-owned enterprises
- Protecting local societies and the environment
- Managing revenues and investment
- Communicating with citizens
- Implementing your strategy and ensuring accountability



# World-class learning



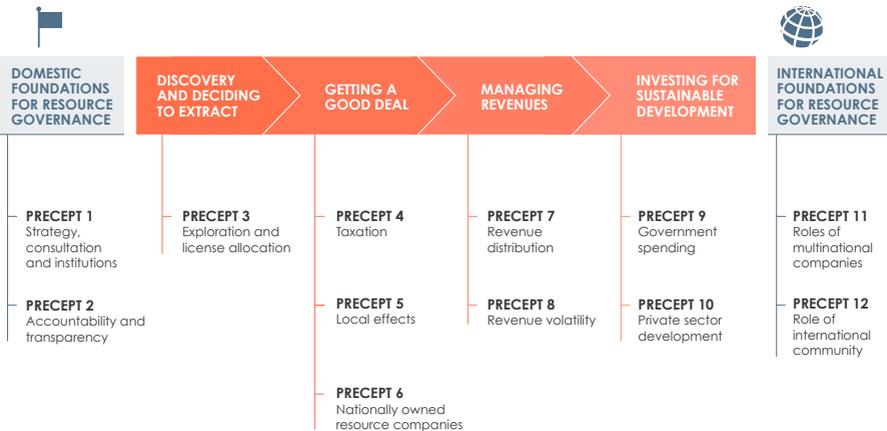
## Programme director

**Sir Paul Collier** is Professor of Economics and Public Policy at the Blavatnik School of Government, a Director of the International Growth Centre, and a member of Natural Resource Governance Institute Board. From 1998–2003, he took a five-year public service leave during which he was Director of the Research Development Department of the World Bank. His work on the management of natural resources includes the book *The Plundered Planet*. His recent book, *The Future of Capitalism*, has been translated into 20 languages and holds the Handelsblatt Prize for the best book of the year.

## Previous speakers

- Professor Ngaire Woods, Dean and Professor of Global Economic Governance, Blavatnik School of Government
- Dr Eric Parrado, Chief Economist and Manager of the Research Department at the Inter-American Development Bank (IDB)
- Dr Daniel Kaufmann, former President and CEO, Natural Resource Governance Institute (NRGI)
- Patrick Heller, Chief Programme Officer, Natural Resource Governance Institute (NRGI)
- Dr Carole Nakhle, Founder and Chief Executive Officer, Crystol Energy
- Professor Eric Werker, William Saywell Professor at the Beedie School of Business at Simon Fraser University
- Dr Valerie Marcel, Associate Fellow, Chatham House and project leader of the New Producers Group
- David Manley, Lead Economic Analyst – Energy Transition, Natural Resource Governance Institute (NRGI)
- Dr Eva Thorne, Director of University Partnerships at the Tony Blair Institute for Global Change
- Alexandra Readhead, Expert in international taxation and the extractive industries, and Lead, Tax and Extractives, The International Institute for Sustainable Development (IISD)/The Intergovernmental Forum on Mining, Minerals, Metals and Sustainable Development (IGF)
- Dr Jim Cust, Senior Economist in the Office of the Chief Economist, Africa Region at the World Bank
- Dr Ana Carolina González Espinosa, Senior Director for Programs, Natural Resource Governance Institute (NRGI)

# Structure



The course uses the Natural Resource Charter (above) as a guiding framework. The charter is organised around 12 core precepts offering guidance on key decisions governments face, beginning with whether to extract resources and ending with how generated revenue can produce maximum good for citizens.

Built around these precepts, the course consists of three core components:

- Extractive sector decisions
- Revenue management decisions
- Governance foundations

All sessions are uniquely structured to explore a variety of challenging issues around each component, such as how to manage revenues wisely, how to get the best out of a national legislature, and how to combat tax abuse.

The charter can be found at:

[www.resourcegovernance.org/approach/natural-resource-charter](http://www.resourcegovernance.org/approach/natural-resource-charter)

# Application process

## Who should apply?

This course is open to policy leaders in the public and private sector, alongside those in senior research and non-profit roles, who are committed to better governance in natural resources, and in a position to influence the governance of these sectors.

Participants should have in-depth experience in natural resource governance and be in a senior leadership position or advisory role.

We strongly encourage women to apply, with a number of bursary and scholarship opportunities currently available to help support current and rising female leaders in the natural resource sector.

## Participant profile

Prospective participants include:

- Ministers, chiefs of staff, heads of extractives state-owned enterprises, commissioners, heads of agencies, departments and other public bodies involved in the management of oil, gas and mining and the revenues they generate as well as their deputies and advisors
- Executives, directors, chiefs and heads at oil, gas and mining companies, at headquarters or country office levels, as well as their deputies and advisors
- Leaders from management consulting firms providing advice to governments in resource-rich countries in extractive sector policy design and implementation or public financial management
- Vice-presidents, deputy managing directors, and heads of departments at multilateral agencies, such as the IMF and World Bank
- Chief executives, directors and senior fellows at think tanks and nonpartisan bodies as well as experienced journalists covering natural resources related issues

# How to apply

- Applications open: 27 February 2023
- Application deadline: 3 April 2023
- Programme website: [www.bsg.ox.ac.uk/oilgasmining](http://www.bsg.ox.ac.uk/oilgasmining).

Applicants will be asked to submit the following documentation:

- A current resumé
- A brief personal statement addressing the governance challenges associated with the extractive industries in the applicant's country of origin or residence, and the applicant's expectations about how the course will benefit them in addressing those challenges
- Scholarship application (if applicable)



# Course details and additional funding

- Dates: 17–22 September 2023
- Language: English
- Fee: £8,000 per participant (includes tuition over five days from world-class experts and academics, six nights' accommodation and most meals). *Fee does not cover overseas transport, visas or other incidentals, including Covid-19-related incidentals (travel changes, quarantine restrictions, any UK entry-related restrictions, etc.)*

Mexico, Mongolia, Nigeria, Peru, Senegal, Tanzania, Tunisia, and Uganda. In exceptional cases, scholarship applications from outstanding candidates from other countries may also be considered.

These can partially (or fully) cover tuition and, in select cases, may assist with travel. A bursary application must be completed by the closing date to be eligible for these awards.

## Scholarships

A limited number of scholarships will be offered on a competitive basis to public sector applicants from select resource-rich countries: Colombia, Democratic Republic of Congo, Ghana, Guinea,

This year we are offering additional bursaries for childcare costs associated with attendance. This is intended to enable participants to attend who otherwise might not be able to because of childcare needs. Requests will be assessed on a case-by-case basis, dependent on need.



# The Oxford experience

Immerse yourself in the history of Oxford, the oldest university in the English-speaking world.

Oxford's international profile rivals that of any university in the world. The University has been educating leaders from all walks of life for over 800 years.

To learn more about the University of Oxford, please visit: [www.ox.ac.uk](http://www.ox.ac.uk)

## A new chapter in Oxford's history

The Blavatnik School is one of the youngest and most vibrant departments of the University of Oxford. It was founded in 2010 and in 2016 opened the doors of its new award-winning building, designed by Herzog & de Meuron. With large lecture theatres, flexible seminar rooms, private study areas, a reading room and full catering facilities, the new building provides an exceptional environment for study, research and collaboration.



# About the organisers



## About the Blavatnik School of Government

The Blavatnik School of Government is a global school with a vision of a world better led, better served and better governed. The School offers a distinctive global approach to public policy, within a rich, multidisciplinary curriculum delivered by world-class faculty. Programmes of study include a full time one-year Master of Public Policy, a full-time three-year doctorate in Public Policy and a range of executive courses for leaders in the public, private and non-profit sectors.

[www.bsg.ox.ac.uk](http://www.bsg.ox.ac.uk)





## About the Natural Resource Governance Institute

The Natural Resource Governance Institute (NRGI) helps people to realise the benefits of their countries' endowments of oil, gas and minerals. They do this through technical advice, advocacy, applied research, policy analysis, and capacity development. NRGi works with innovative agents of change within government ministries, civil society, the media, legislatures, the private sector, and international institutions to promote accountable and effective governance in the extractive industries.

[www.resourcegovernance.org](http://www.resourcegovernance.org)

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“What an intellectually stimulating week! I gained a clear understanding of the elements of a country-level natural resource strategy and the ability to lead in or influence the formation of effective policies for the governance of natural resources. It weaved seamlessly both the technical policy aspects of managing resources and the complex interplay between governments, companies and citizens”

*Participant, 2022*

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“The experience at the University of Oxford, in its city, with the professors, collaborators and the campus has been one of the most rewarding and productive experiences in my career. Today, thanks to the knowledge acquired, the experiences of multigeographical and multiracial classmates have given me great tools to implement in my daily work. Unbeatable experience!”

*Participant, 2022*

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“This was a refreshing and well-rounded course. It was very useful to see how different countries tackle similar issues and how to best approach them. The cohort, location and professors are outstanding, as expected. It was great to ‘go back to school’ – a much needed step-back to have a clearer view of what’s next for the industry.”

*Participant, 2022*

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“This is one of the best courses I have ever taken during my thirty-year experience in oil and gas. The experts and professionals taking part in this programme succeeded in ensuring that the lectures provided are as accurate as relevant, and allow participants to elaborate informed choices and decisions related to their specific activities. In my opinion, there is no such feeling of accomplishment as taking this course!”

*Participant, 2022*

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# Executive Education at the Blavatnik School of Government

For more information, please contact:

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